

Rules of Conduct
Surrozen, Inc.
2022 Annual Meeting of Stockholders

We welcome you to the 2022 Annual Meeting of Stockholders (the “Annual Meeting”) of Surrozen, Inc. (the “Company”). In fairness to all shareholders in attendance and in the interest of an orderly meeting, the Annual Meeting will be conducted in accordance with the Company’s bylaws and the Delaware General Corporation Law. The following additional rules and procedures will also be applied at the Annual Meeting:

1. The business of the Annual Meeting will follow the order set forth in the agenda. Only business presented at the Annual Meeting in accordance with the Company’s bylaws will be considered at the Annual Meeting, and only director nominations made in accordance with the Company’s bylaws will be accepted with respect to the election of directors. Such provisions require, among other things, that the Company receive prior written notice of any proposal or nomination from a shareholder.

2. Only holders of shares of the Company’s common stock as of April 11, 2022 (the “Record Date”) may vote or submit questions while participating in the virtual Annual Meeting. To vote or submit questions, please login on the Annual Meeting web portal as a Shareholder by entering the 16-digit control number you received with your proxy materials. You may not share your control number with others or log in with a number other than the one you received. If you have voted your shares prior to the start of the Annual Meeting, your vote has been received by the Company’s inspector of elections and there is no need to vote those shares during the Annual Meeting, unless you wish to revoke or change your vote.

3. You may submit your question by typing it in the field provided in the web portal.

4. To allow us to answer questions from as many shareholders as possible, we will limit each shareholder to two questions. It will help us if questions are succinct and cover only one topic per question. Questions from multiple shareholders on the same topic or that are otherwise related may be grouped, summarized and answered together.

5. If you have a matter of individual concern that is not an appropriate subject for general discussion, please discuss your concern by contacting a Company representative after the Annual Meeting. The Chair will limit questions that are repetitive, sufficiently addressed in the proxy materials, irrelevant to the business of the Annual Meeting, related to personal or business grievances, derogatory, or otherwise inappropriate.

6. A question or comment not related to the business then before the Annual Meeting may be ruled out of order.

7. The use of cameras or audio or video recording equipment at the Annual Meeting is prohibited, except those employed by the Company to provide a record of the proceedings.

8. The Chair shall have sole authority to preside over the Annual Meeting and make any and all determinations with respect to the conduct of the Annual Meeting, including, without limitation, the administration and interpretation of these rules of conduct. The Chair also has sole authority to create such additional rules and to waive full or partial compliance with any rules as he reasonably determines. The Chair is not bound by parliamentary rules of procedure. All motions from the floor will require a second. Any action taken by the Chair at the Annual Meeting will be final, conclusive and binding on all persons.

Thank you for your cooperation.