



2022 Annual Meeting of Stockholders
Friday, May 27, 2022, 3:00 p.m. (Pacific)

RULES OF CONDUCT

Welcome to FormFactor's 2022 Virtual Annual Stockholders Meeting. In the interest of preserving an orderly meeting, the following rules of conduct and procedure are provided to the stockholders:

1. GENERAL

Stockholders who are entitled to vote, may do so while the polls are formally open. You do not need to vote at the Meeting if you have already voted in advance of the Meeting.

Any stockholder who wishes to submit a question may do so during the meeting by typing the question into the virtual shareholder meeting portal where indicated. Submitted questions that relate only to items of business of the meeting will be answered.

Stockholders should confine questions to one subject at a time in order to give other stockholders an opportunity to have their questions answered.

Recording of the Annual Meeting is prohibited.

If you encounter any difficulties while accessing the virtual meeting during the check-in or meeting time, technical assistance phone numbers will be made available on the virtual meeting registration page 15 minutes prior to the start time of the meeting.

2. OUT OF ORDER RESOLUTIONS OR STATEMENTS

Constructive questions and comments are welcome, but the purpose of the meeting will be observed. The meeting will not address topics that are: irrelevant to the business of the meeting; proposals which are related to the conduct of the Company's ordinary business operations; or are in substance repetitious.

3. TECHNICAL DIFFICULTIES

In the event of technical malfunction or other significant problems that disrupt the Annual Meeting, the Chairperson may adjourn or recess the Annual Meeting, or take such other action that the Chairperson determines is appropriate in light of the circumstances.

If we experience a technological failure or other disruption that causes this virtual meeting to cease for any reason prior to the completion of the business portion of the meeting, and the Chairperson has not provided any other instructions, we will pause the meeting and continue shortly thereafter. If we are unable to promptly continue the meeting, we will continue the meeting on May 27, 2022 at 6:00 p.m. Pacific Time via the same website and log in credentials, or we will post the date and time for the continued meeting via that website.

If a technical disruption occurs that prevents us from continuing the meeting and the polls have been opened but the meeting is not adjourned, the polls will be closed immediately. Any votes received prior to the time the polls were closed will be counted. The meeting will not be reconvened, and the results will be announced publicly.

4. APPEAL

No appeal may be taken from the determinations of Mr. St. Dennis.

OBSERVANCE OF THESE RULES OF CONDUCT IS REQUIRED