



KENNAMETAL INC.
ANNUAL MEETING OF SHAREOWNERS
OCTOBER 25, 2022

ANNUAL MEETING RULES OF CONDUCT

Welcome to the Annual Meeting of Shareowners (the “Annual Meeting”) of Kennametal Inc. (the “Company”). We intend to conduct a fair and informative Annual Meeting and appreciate your participation today. Please observe the following Rules of Conduct during the Annual Meeting.

1. Our Company’s Bylaws describe the requirements for meetings of our shareowners and the Annual Meeting will be conducted consistent with those requirements.

2. Only shareowners of record as of the record date of August 30, 2022 (“Shareowners of Record”) are permitted to vote and ask questions in connection with the Annual Meeting. To vote at the meeting or to submit questions, Shareowners of Record should login to the Annual Meeting at www.virtualshareholdermeeting.com/KMT2022 and enter the 16-digit control number included with their proxy materials. If you have voted your shares by proxy prior to the Annual Meeting, there is no need to vote again during the meeting, unless you wish to revoke or change your vote. The polls will remain open until such time as the Chair of the Annual Meeting declares them closed later in the meeting.

3. We will strictly follow the Agenda as we conduct the meeting.

4. If a Shareowner of Record has a question about one of the matters on the Agenda to be voted on by shareowners at the Annual Meeting, such question may be submitted in the field provided in the web portal at or before the time when the matters are before the Annual Meeting for consideration.

5. Following the adjournment of the formal business of the Annual Meeting, the Company will address appropriate questions from Shareowners of Record regarding the Company. Such questions may be submitted in the field provided in the web portal during the Annual Meeting. We will limit each shareowner to one question. Questions from multiple shareowners on the same topic or that are otherwise related may be grouped, summarized and answered together. The Company may not be able to answer all questions presented in the allotted time.



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6. Shareowner questions are welcome, but conducting the business set forth in the Agenda for the benefit of all shareowners is of primary importance. The Company does not intend to address any questions that are, among other things:

- irrelevant to the business of the Company or to the business of the Annual Meeting;
- related to material non-public information of the Company;
- related to pending or threatened litigation or disputes;
- related to personal grievances;
- derogatory references or otherwise not in good taste;
- repetitious statements already made by another shareowner;
- in furtherance of the shareowner's personal or business interests; or
- out of order or not otherwise suitable for the conduct of the Annual Meeting as determined by the Chair or Secretary in their reasonable judgment.

7. If there are any matters of individual concern to a shareowner and not of general concern to all shareowners, or if a question was not otherwise answered, such matters may be raised separately after the Annual Meeting by contacting Ms. Kelly Boyer, Vice President, Investor Relations, at Kelly.Boyer@kennametal.com.

8. Recording of the Annual Meeting is prohibited. An audio archive of the Annual Meeting, including the Q&A session, will be available at www.kennametal.com, on the Investor Relations webpage, as soon as practical following adjournment of the Annual Meeting.

Thank you for your cooperation and for joining our Annual Meeting.