



**ANNUAL MEETING OF SHAREOWNERS
RULES OF CONDUCT OF THE MEETING**

January 25, 2023

via virtual webcast at www.virtualshareholdermeeting.com/NJR2023

9:30 A.M., Eastern Time

To ensure an orderly and constructive meeting for all our shareowners, we ask you to honor the following procedures for the New Jersey Resources Corporation Annual Meeting of Shareowners (the “Meeting”):

1. The President and Chief Executive Officer of New Jersey Resources shall preside over the Meeting as the Chairperson of the Meeting (“Chair”) and may make any and all determinations with respect to the rules on conduct and procedure for the Meeting. The Chair shall have the sole discretion to rule on procedure and on any other matter incident to the conduct of the Meeting, including the time of the opening and closing of the polls.
2. The taking of photographs or otherwise to capture screen shots of the webcast or the recording of any or all the Meeting using audio, video or other recording equipment is strictly prohibited.
3. The business of the meeting is set forth in the Notice of Annual Meeting of Shareowners and Proxy Statement dated December 15, 2022 and is published in the agenda for the Meeting.
4. Only shareowners of record as of the close of business on November 29, 2022, or their duly authorized proxies at the Meeting, will be permitted to submit questions to be answered during the question-and-answer period.
5. The Meeting is scheduled for January 25, 2023, at 9:30 a.m., ET, with online check-in available approximately 15 minutes before the Meeting starts. To access the Meeting, go to the webcast at www.virtualshareholdermeeting.com/NJR2023 and log in using the 16-digit control number provided with your proxy materials.
6. In the event technical malfunctions or other significant issues delay or disrupt the Meeting, the Chair may adjourn, recess, or expedite the Meeting, or take such other action that the Chair determines is appropriate in light of the circumstances.
7. If you wish to vote during the Meeting, or change your previously submitted vote, you may do so while the polls are open by following the instructions on the Meeting website. The polls will be open when announced during the Meeting and will close immediately after the “Voting” segment of the Meeting. If you have voted your shares in advance of the Meeting and prior to any deadline set forth in the proxy materials for the Meeting, your vote will be recorded by the Company’s inspectors of election and there is no need to vote those shares during the Meeting, unless you wish to revoke or change your vote.

8. To allow the Company to answer questions from as many shareowners as possible, please keep questions succinct and related to a single topic. Questions from multiple shareowners on the same topic or that are otherwise related may be grouped, summarized and answered together. Only one question or comment is permitted per shareowner given time considerations.
9. Conducting the business set forth in the Meeting agenda for the benefit of all shareowners is paramount. Out of fairness and respect to all our shareowners attending the Meeting, the Company does not intend to address any questions that are, among other things:
 - Irrelevant to the Company's business or to the business of the Meeting;
 - Related to personal grievances or individual personnel matters;
 - Derogatory references to individuals or that are otherwise in bad taste;
 - In furtherance of the shareowner's personal or business interests and not otherwise a matter of interest to shareowners generally; or
 - Out of order or not otherwise suitable for the conduct of the Meeting as determined by the Chair or the Corporate Secretary in their judgment.
10. The Chair will have final authority to determine whether a matter is appropriate for discussion at the Meeting and whether questions or comments are out of order. The Chair may disregard questions that, in substance, repeat questions previously asked by other shareowners, or are unduly prolonged.
11. Shareowners may direct any matters of individual concern, such as personal business or grievances, or matters that do not relate to the business of the Meeting to the Office of the Corporate Secretary, New Jersey Resources Corporation, 1415 Wyckoff Road, Wall, NJ 07719 or tmehta@njresources.com.