

**RULES OF CONDUCT AND PROCEDURES FOR THE  
CAZOO GROUP LTD  
EXTRAORDINARY GENERAL MEETING OF SHAREHOLDERS  
NOVEMBER 21, 2023**

Welcome to the Extraordinary General Meeting of Shareholders (the “EGM”) of Cazoo Group Ltd (the “Company”). It is our desire to conduct a fair and informative EGM. Kindly observe the following Rules of Conduct and Procedures.

1. Our Company’s amended and restated memorandum and articles of association establish requirements for meetings of our shareholders, and the Chair of the Extraordinary General Meeting will conduct the meeting consistent with those requirements.
2. Because this is a meeting of our shareholders, only our shareholders are permitted to ask questions during the EGM. You need to have held shares as of the close of business on the record date of October 10, 2023 to vote or submit questions while participating in the EGM. To vote or submit questions, please login as a Shareholder by entering the 16-digit control number you received with your proxy materials. If you have voted your shares prior to the start of the EGM, your vote has been received by the Company’s inspector of election and there is no need to vote those shares during the EGM, unless you wish to revoke or change your vote.
3. If a shareholder has a question about one of the matters to be voted on by the shareholders at the EGM, the question may be submitted in the field provided in the web portal at or before the time such matters are before the EGM for consideration.
4. Following adjournment of the formal business of the EGM, the Chair of the EGM will address appropriate questions from shareholders. Such questions may be submitted in the field provided in the web portal during the EGM.
5. We will limit each shareholder to one question. Questions from multiple shareholders on the same topic or that are otherwise related may be grouped, summarized and answered together.
6. The Company does not intend to address any questions that are, among other things:
  - irrelevant to the business of the EGM;
  - related to material non-public information of the Company;
  - related to pending or threatened litigation;
  - related to personal grievances;
  - derogatory references to individuals or that are otherwise in bad taste;
  - repetitious statements already made by another shareholder;
  - in furtherance of the shareholder’s personal or business interests; or
  - out of order or not otherwise suitable for the conduct of the EGM as determined by the Chair or US Legal Counsel in their discretion.
7. If there are any matters of individual concern to a shareholder and not of general concern to all shareholders, or if a question posed was not otherwise answered, such matters may be raised separately after the EGM by contacting Investor Relations at [investors@cazoo.co.uk](mailto:investors@cazoo.co.uk).
8. Recording of the EGM is prohibited.

Thank you for your cooperation and for joining the Company at the EGM.