

Kellanova
Annual Meeting of Shareowners
April 26, 2024

CONDUCT OF BUSINESS AND QUESTIONS

Thank you for attending the 102nd Annual Meeting of Kellanova Shareowners. It is our desire to conduct a fair and informative Annual Meeting. Kindly observe the following rules:

The meeting will begin promptly at 12:00 p.m. CT and follow the order of business indicated on the Agenda.

Shareowners will have the opportunity to ask questions following the business review. Shareowners wishing to ask questions should follow the instructions to submit questions on the website for our virtual annual meeting: virtualshareholdermeeting.com/K2024 (the "Annual Meeting Website"). Shareowners are asked to identify themselves as prompted when submitting questions on the Annual Meeting Website. To allow as many people as possible an opportunity to ask their questions, please limit yourself to one question. The Company does not intend to answer questions that (i) are repetitious, (ii) involve topics that are unrelated to the Company's business or the business of the Annual Meeting, such as general economic, political, or other opinions or facts, or issues relating to pending or threatened litigation; (iii) are related to non-public information; or (iv) are out of order or not otherwise suitable for the conduct of the Annual Meeting as determined by the Chair or Corporate Secretary in their reasonable judgment. Questions from multiple shareowners on the same topic or that are otherwise related may be grouped, summarized and answered together.

The use of recording equipment, communication devices, or other similar equipment is prohibited without the express written permission of Kellanova.

Kellanova will webcast the Annual Meeting and a replay will be available on our website for ninety days from the date of the meeting.

Thank you for your cooperation and for joining Kellanova's 2024 Annual Meeting of Shareowners.