

CELANESE CORPORATION

2024 ANNUAL MEETING OF SHAREHOLDERS

May 13, 2024

RULES OF CONDUCT

Welcome to the 2024 Annual Meeting of Shareholders (the “Annual Meeting”) of Celanese Corporation (the “Company”). This year the Annual Meeting is being held as a virtual-only meeting through the www.virtualshareholdermeeting.com/CE2024 website (the “Meeting Website”). It is our desire to conduct a fair and informative Annual Meeting. Kindly observe the following Rules of Conduct and Procedures.

1. Our Company’s By-laws describe requirements for meetings of our shareholders and the Chair of the Annual Meeting will conduct the meeting consistent with those requirements.
2. The business of the Annual Meeting will follow the Agenda posted on the Meeting Website.
3. The only business matters to be conducted at the Annual Meeting are the matters set forth in the Notice of Annual Meeting and Proxy Statement dated March 21, 2024.
4. Only shareholders as of the close of March 18, 2024, the record date, or their duly authorized proxies, are entitled to submit questions and vote at the Annual Meeting. Shareholders may vote until the polls close. The polls will open at the beginning of the Annual Meeting and close immediately after the presentation of the Agenda Items.

Guests may log-in and listen, but will not be able to submit questions or vote.

5. To vote or submit questions during the Annual Meeting, please log-in to www.virtualshareholdermeeting.com/CE2024 as a shareholder by entering the 16-digit control number you received with your proxy materials. If you have submitted your voting instructions prior to the deadline specified in the proxy materials, your instructions have been received by the Company’s inspector of elections, and there is no need to vote those shares during the Annual Meeting, unless you wish to revoke or change your vote.
6. All questions and comments should be submitted during the Annual Meeting using the Q&A submission tool provided in the web portal.
7. To allow us to answer questions from as many shareholders as possible, we will limit each shareholder to two questions. It will help us if questions are succinct and cover only one topic per question. Questions from multiple shareholders on the same topic or that are otherwise related may be grouped, summarized and answered together.
8. The Company will make every effort to answer all questions that are appropriate. If any questions are raised that are not answered at the meeting, the questions and answers will be posted on our website at <https://investors.celanese.com>. We encourage all shareholders to include their name and contact information in the event that we are unable to respond to your question during the Q&A period.
9. Shareholder questions are welcome, but conducting the business set out in the Agenda for the benefit of all shareholders will be paramount. The Company does not intend to address any questions that are, among other things:
 - irrelevant to the business of the Company or to the business of the Annual Meeting;
 - related to or may take into account material non-public information of the Company;
 - related to personal grievances;
 - derogatory references to individuals or that are otherwise in bad taste;

- substantially repetitious of previous questions or statements already made by another shareholder;
 - in furtherance of the shareholder’s personal or business interests; or
 - out of order, inconsistent with these Rules, or not otherwise suitable for the conduct of the Annual Meeting as determined by the Chair or Secretary of the Meeting in their reasonable judgment.
10. If there are any matters of individual concern to a shareholder and not of general concern to all shareholders, such matters may be raised separately after the Annual Meeting by contacting Investor Relations at Elizabeth.Reid@celanese.com.
11. Nominations made during the meeting for membership on the Board will not be accepted unless the shareholder has previously notified the Corporate Secretary in writing of the intent to make the nomination (following all procedures set forth in the Company’s By-laws), and the person nominated has given written consent to such nomination and agreed to serve if elected. Additionally, the Chair will not accept shareholder proposals that were not previously submitted properly under SEC Rule 14a-8 or in accordance with the Company’s advance notice By-law provisions.
- No such nominations to the Board or proposals were received by Celanese in accordance with the above procedures, therefore no nominations or proposals will be acted upon at the meeting.
12. Recording of the Annual Meeting is prohibited. A webcast playback will be available to the public at www.virtualshareholdermeeting.com/CE2024 within approximately 24 hours after the completion of the meeting.
13. In the event technical issues delay or disrupt the Company’s ability to convene the meeting for longer than thirty minutes, the Company will make an announcement on its investor relations website at <https://investors.celanese.com> under the heading “News & Events – Annual Meeting” regarding a date and time for reconvening the annual meeting. In the event of technical malfunction or other significant problem that disrupts the Annual Meeting, the Chair may adjourn, recess or expedite the Annual Meeting, or take such other action as the Chair determines is appropriate in light of the circumstances.

The meeting is scheduled for Monday, May 13, 2024 at 11:30 a.m., Central Time. Online access to the audio webcast will open 15 minutes prior to the start of the Annual Meeting. If you have difficulty accessing the Annual Meeting, please call the support team at +1.844.986.0822 (toll free in the United States) or +1.303.562.9302 (for international participants). Technicians will be available to assist you.

Thank you for joining the Company at the 2024 Annual Meeting.