

RULES AND PROCEDURES FOR THE CONDUCT OF THE ANNUAL MEETING OF STOCKHOLDERS OF R1 RCM INC.

**May 22, 2024
10:00 AM ET**

Welcome to the 2024 Annual Meeting of Stockholders of R1 RCM Inc. In fairness to all stockholders in attendance and in the interest of an orderly meeting, we require that you honor the following rules of conduct:

- 1) The meeting will follow the Agenda posted on the web portal.
- 2) Only stockholders of record on the record date, or their proxy holders, can submit questions.
- 3) All questions will be reviewed by the Secretary and the Chair of the meeting prior to being recognized.
- 4) Each stockholder is limited to a total of no more than three questions, no more than one of which may be on any single topic.
- 5) Questions from all stockholders are welcome. However, the purpose of the meeting will be observed and R1 may choose not to answer a question, including, without limitation, questions that are:
 - irrelevant to the business of the company or the conduct of its operations;
 - related to pending or threatened litigation;
 - derogatory references that are not in good taste;
 - substantially repetitious of questions provided by other stockholders; or
 - related to personal grievances.
- 6) If there are any matters of individual concern to a stockholder and not of general concern to all stockholders, or if a question posed was not otherwise answered, such matters may be raised separately after the Annual Meeting by contacting Investor Relations at 312-324-5476 or investorrelations@r1rcm.com.