



## 2024 ANNUAL MEETING OF STOCKHOLDERS RULES OF CONDUCT

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Welcome to the Allbirds, Inc. 2024 Annual Meeting of Stockholders.

Because this is a meeting of our stockholders, only stockholders as of the close of business on the record date of April 12, 2024 may submit questions and vote while attending this meeting via the Internet. Stockholders will need their 16-digit voting control number provided with their proxy materials to demonstrate proof of stock ownership. In fairness to all stockholders attending the meeting and in the interest of having a fair, informative, orderly and constructive meeting, the following procedures will apply:

### **General**

- The business of the meeting will be taken up in the order set forth in the Notice of Annual Meeting of Stockholders and as shown in the Agenda, which is included below.
- Recording of the meeting is prohibited.
- The Chairman of the meeting has the authority necessary to preside over the meeting and may make any and all determinations with respect to the conduct of the meeting and procedures to be followed during the meeting.

### **Stockholder Questions**

- We welcome questions from our stockholders that are germane to the meeting and the items presented. Stockholders who have logged into the meeting and have entered their voting control number may submit appropriate questions during the meeting by typing the questions into the web portal at our meeting site.
- During the meeting, we will only answer questions that are relevant to an Agenda item to be voted on by stockholders before the voting is closed.
- We kindly request that stockholders limit their questions to one topic per question and to one question per stockholder.
- Questions from stockholders will be grouped by topic and one representative question will be read aloud before the appropriate Allbirds individuals answer as time permits.
- Again, only those questions that are appropriate for discussion at the meeting will be addressed. Allbirds does not intend to address any questions that are, among other things:

- o Irrelevant to the Agenda items to be voted on by the stockholders at the Annual Meeting;
  - o Related to material nonpublic information about us;
  - o Related to personal grievances or in bad taste;
  - o Repetitious;
  - o In furtherance of the stockholder's personal or business interests; or
  - o Out of order or otherwise not suitable for the conduct of the annual meeting as determined by the Chairman or the Secretary in their judgment.
- Any appropriate questions not addressed during the meeting may, at our discretion, be answered either through direct communication with the stockholder who submitted the question or through responses made available on our website.
  - If there are any matters of individual concern to a stockholder and not of general concern to all stockholders, or if a question posed was not otherwise answered, such matters may be raised separately after the annual meeting by contacting Investor Relations at [ir@allbirds.com](mailto:ir@allbirds.com).

**THE FAILURE TO OBSERVE THESE RULES OF CONDUCT WILL BE A BASIS FOR REMOVAL FROM THE MEETING.**

Thank you for your cooperation and continued support of Allbirds, Inc.