

## NUVALENT, INC.

### 2024 ANNUAL MEETING OF STOCKHOLDERS

#### RULES OF CONDUCT

Nuvalent, Inc. (the “Company”) welcomes you to its 2024 Annual Meeting of Stockholders (the “Meeting”). The purpose of the Meeting is to act on the matters set forth in the Company’s proxy statement.

In fairness to all persons participating in the Meeting, in order to provide stockholders an opportunity to be heard and in the interest of conducting an orderly meeting within a reasonable time period, we will be observing the following rules of conduct:

1. **Participation.** Only stockholders of record at the close of business on April 16, 2024 (the “Record Date”), or their duly authorized proxies, are entitled to attend, vote and submit questions at the Meeting.
2. **Chairperson of the Meeting.** Jim Porter, the Company’s President and Chief Executive Officer and a member of the Company’s Board of Directors, will be the chairperson of the Meeting (the “Chairperson”) and may make any and all determinations as to the conduct of the Meeting and the procedures to be followed during the Meeting, including these rules of conduct.
3. **Order of Business.** The only business to be conducted at the Meeting are the proposals set forth in the Notice of 2024 Annual Meeting of Stockholders and in the proxy statement. The business of the Meeting will follow the order shown in the attached agenda.
4. **Voting.** You do not need to vote at the Meeting if you have already voted in advance of the Meeting. However, if you wish to change your vote, or if you have not previously voted, you may vote online during the Meeting when the polls are open. The polls will close promptly following the presentation of the last agenda item being voted on.
5. **Questions.** Stockholders will have the opportunity to submit questions prior to and during the Meeting.
  - a. If you are a stockholder and wish to submit a question, beginning at 12:45 p.m. Eastern Time on June 12, 2024, you may log into the Virtual Meeting Website by entering the control number you received with your proxy materials and following the instructions at that site.
  - b. If you are a stockholder and wish to submit a question about one of the matters being voted on at the Meeting, the question can be submitted online at the Virtual Meeting Website at or before the time the matters are before the Meeting for consideration. We will answer appropriate questions regarding matters voted on at the Meeting before voting is closed.

- c. To allow the Company to answer questions from as many stockholders as possible, we will limit each stockholder to one question. A question should be succinct and should cover only one topic. Questions from multiple stockholders on the same topic or that are otherwise related may be grouped, summarized and answered together.
- d. When submitting a question, you are required to provide your name and your relationship to the Company.
- e. Because time is limited at the Meeting, we may not be able to answer all questions that are submitted.
- f. Questions or comments unrelated to the Meeting or of individual concern rather than of general concern to all stockholders may be submitted by contacting Nuvalent, Inc. at (857) 357-7000.
- g. The Company does not intend to answer questions that are, among other things:
  - i. irrelevant to the business of the Company or the business of the Meeting;
  - ii. related to material non-public information of the Company;
  - iii. related to personal grievances;
  - iv. derogatory references to individuals or that are otherwise in bad taste;
  - v. repetitious statements already made by another stockholder;
  - vi. a matter of individual concern that is not a matter of interest to stockholders generally; or
  - vii. out of order or not otherwise suitable for the conduct of the Meeting as determined by the Chairperson or our Corporate Secretary in their reasonable judgment.

## **6. Issues During the Meeting.**

- a. If you encounter any difficulties accessing the Meeting during the check-in or meeting time, please contact the Broadridge Financial Solutions technical support team using the information provided to you on the virtual meeting login page.
  - b. In the event of disorder, technical malfunction or other significant problem that disrupts the Meeting, the Chairperson may adjourn, recess or expedite the Meeting or take such other action that the Chairperson determines is appropriate in light of the circumstances.
7. **Recording.** The Company will record the Meeting and a replay of the Meeting will be available at [www.nuvalent.com](http://www.nuvalent.com) on or about June 13, 2024 and will be available for 30 days. Any other recording of the Meeting is prohibited.

**Thank you in advance for your cooperation and  
thank you for your continued interest in Nuvalent, Inc.**