

Rules of Conduct

Welcome to the Special Meeting of Stockholders (the “meeting”) of Triumph Group, Inc. (“Triumph”).

You need not vote at this meeting if you have already voted. If, however, you wish to change your vote, or if you have not yet voted, you will have the opportunity to vote electronically through the virtual meeting website.

It is our desire to conduct a productive and professional meeting. You can help achieve that goal by observing the following rules of procedure:

1. The business of the meeting will be taken up as outlined by the chairman. The agenda indicates the order in which matters will be presented at the meeting. The only business to be conducted at the meeting are the matters set forth in our Notice of Special Meeting and Proxy Statement.
2. No audio, video, transcription or other recording of the meeting is permitted, unless expressly authorized by the chairman.
3. In order to ask a question during the meeting, you must be a Triumph stockholder of record as of March 18, 2025 (each a “stockholder”) or must be named as a proxy by a stockholder of record as of March 18, 2025 (each a “proxy holder”).
4. We have allotted time for a question and answer session in connection with this special meeting. The question and answer session will be limited to questions specifically about the proposals to be voted on at the meeting. If you wish to submit a question during the meeting, type your question into the “Ask a Question” field and click “Submit” on the meeting website. Stockholders and proxy holders are requested to limit their questions or remarks to one or two questions out of courtesy to fellow meeting participants.
5. Questions and answers may be grouped by topic and substantially similar questions may be grouped and answered at once. We will generally attempt to answer questions in the order in which they are received, subject to the chairman’s discretion.
6. The purpose of the meeting will be observed, and we do not intend to respond to questions that are:
 - not pertinent to meeting matters or the business of Triumph;
 - related to material non-public information of Triumph;
 - related to pending, threatened or potential litigation;
 - related to matters of primarily individual concern;
 - derogatory references to individuals or that are otherwise in bad taste;
 - repetitious statements already made by another stockholder;
 - proposals related to the conduct of Triumph’s ordinary business operations; or
 - not otherwise suitable for the conduct of the meeting as determined by the chairman or secretary in their reasonable judgment.

7. Certain advance notification requirements apply regarding matters submitted by stockholders for a vote at the meeting. Accordingly, only matters for which notification requirements have been met will be brought before the meeting. No other proposals from stockholders will be accepted or acted upon at the meeting.
8. The chairman, in his discretion, shall decide which matters are appropriate for consideration at the meeting.
9. In the event of a technical malfunction or other significant problem that disrupts the meeting, the chairman may, in his discretion, adjourn, recess or expedite the meeting, or take such other action as the chairman determines is appropriate in light of the circumstances.
10. The chairman shall have the authority at any time, and from time to time, during the meeting to delegate the chairmanship of the meeting temporarily, or for the balance of the meeting, to such designee(s) as he deems appropriate.
11. Subject to the right of the chairman to delegate the chairmanship to such designee(s) as he deems appropriate, the chairman of the meeting has sole authority to preside over the meeting and make any and all determinations with respect to the conduct of the meeting, including the administration and interpretation of these rules. The chairman may consult with such persons as he deems appropriate in arriving at decisions regarding conduct of the meeting. The chairman also has sole authority to create such additional procedures and to waive full or partial compliance with any rules or procedure as he reasonably determines. Any action taken by the chairman at the meeting will be final, conclusive and binding on all persons.
12. If there are any matters of individual concern to a stockholder or proxy holder, or if a question posed was not otherwise answered, such matters or questions may be raised separately after the meeting by contacting Triumph's investor relations team utilizing the contact information set forth on Triumph's investor relations web site.

Thank you for your cooperation and for joining Triumph's Special Meeting of Stockholders.