Curis, Inc.
2026 Virtual Special Meeting
of Stockholders

March 17, 2026

RULES OF CONDUCT AND PROCEDURES

Welcome to the 2026 virtual Special Meeting of Stockholders (the "Special Meeting") of Curis, Inc. (the "Company"). Please observe the following Rules of Conduct and Procedures.

1. We will follow the Agenda as we conduct the meeting.

2. Only our stockholders are permitted to ask questions during the Special Meeting. You need to have held stock as of the close of business on February 5, 2026, the record date, to vote or submit questions while participating in the virtual Special Meeting. To vote or submit questions, please login as a Stockholder by entering the 16-digit control number you received with your proxy materials. If you have voted your shares prior to the start of the Special Meeting, your vote has been received by the Company's inspector of election and there is no need to vote those shares during the Special Meeting unless you wish to revoke or change your vote.

3. If a stockholder has a question about one of the matters in the Agenda to be voted on by the stockholders at the Special Meeting, such question may be submitted in the field provided in the web portal at or before the time the matters are before the Special Meeting for consideration. We will answer questions on any matters in the Agenda to be voted on by the stockholders at the Special Meeting before the voting is closed.

4. To allow us to answer questions from as many stockholders as possible, we will limit each stockholder to two questions. It will help us if questions are succinct and cover only one topic per question. Questions from multiple stockholders on the same topic or that are otherwise related may be grouped, summarized and answered together.

5. The Company does not intend to address any questions that are, among other things:

    - irrelevant to the business of the Special Meeting;
    - related to material non-public information of the Company;
    - related to personal grievances;
    - derogatory references to individuals or that are otherwise in bad taste;
    - repetitious statements already made by another stockholder;
    - in furtherance of the stockholder's personal or business interests; or
    - out of order or not otherwise suitable for the conduct of the Special Meeting as determined by the Chair in his reasonable judgment.

6. If there are any matters of individual concern to a stockholder and not of general concern to all stockholders, or if a question posed was not otherwise answered, such matters may be raised separately after the Special Meeting by contacting Investor Relations at ir@curis.com.

7. Recording of the Special Meeting is prohibited. A webcast playback will be available at www.virtualshareholdermeeting.com/CRIS2026SM 24 hours after the completion of the meeting.