Annual meeting procedures

The meeting will follow the outlined agenda. No advance notice of any other nominees or business has been received; therefore, in accordance with the company's bylaws, the Board of Directors' nominees are the only nominees before this meeting, and the proposals set forth in the proxy statement are the only matters for consideration at this meeting.

In fairness to all shareholders, and to ensure a meaningful and constructive meeting, we have established the following procedural rules and guidelines.

- Following adjournment of the formal business of the Annual Meeting, the Chairperson, will give a presentation about the company's business. At the conclusion of this presentation, the company will address appropriate general questions from shareholders regarding the company. Shareholders eligible to vote may submit questions for the Chair and CEO after logging into the virtual meeting platform at **www.virtualshareholdermeeting.com/CMI2026**, typing your question into the "Ask a Question" field, and clicking "Submit."

- Your question or comment should be addressed to the Chair and CEO, who will either respond or refer it to others as appropriate. Time permitting, the Chair and CEO will attempt to answer as many questions as possible. It will help us if questions are succinct and cover only one topic per question. Questions from multiple shareholders on the same topic or that are otherwise related may be grouped, summarized and answered together.

- If there are any matters of individual or personal concern to a shareholder and not of general concern to all shareholders, or if a question posed was not otherwise answered, such matters may be raised separately after the Annual Meeting by contacting Investor Relations at www.cummins.com.

- Recording of the Annual Meeting is prohibited. A webcast playback will be available at **www.virtualshareholdermeeting.com/CMI2026** 24 hours after the completion of the meeting.