

**NOTICE OF CHANGE OF LOCATION AND FORMAT OF  
2020 ANNUAL MEETING OF STOCKHOLDERS OF KIRBY CORPORATION  
TO BE HELD ON APRIL 28, 2020**

March 19, 2020

# DEAR FELLOW STOCKHOLDERS,

Due to the emerging public health impact of the coronavirus outbreak (COVID-19), and to support the health and wellbeing of the associates, employees, and stockholders of Kirby Corporation (the “Company”), the Board of Directors has authorized a change to the location and format of the Company’s 2020 Annual Meeting of Stockholders from an in person meeting to a virtual webcast. The meeting remains scheduled for April 28, 2020 at 10:00 a.m. CDT.

We filed the Company’s Notice of 2020 Annual Meeting and Proxy Statement with the Securities and Exchange Commission on March 6, 2020. That document and the enclosed proxy card, which were expected to be mailed to stockholders on or about March 20, 2020 together with Kirby’s 2019 Annual Report to stockholders, were printed prior to the decision to change the Annual Meeting to a virtual webcast, and contain now outdated information regarding an in person meeting at our Houston offices. Please accept this as notice that the 2020 Annual Meeting will only be accessible online at [www.virtualshareholdermeeting.com/KEX2020](http://www.virtualshareholdermeeting.com/KEX2020). You will need your 16-digit control number provided on the enclosed proxy card to access the virtual meeting.

Your vote is important to us, regardless of the number of shares you hold. We will miss the opportunity to see you in person this year, but we hope you will be able to attend the 2020 Annual Meeting via the virtual webcast. Once you have reviewed the proxy materials and have made your decision, please vote your shares using one of the methods outlined in the Proxy Statement, except that if you were planning to vote in person, you may exercise your vote at the virtual webcast per the instructions to be provided.

On behalf of the Board of Directors, thank you for your continued support and understanding in this matter.



Sincerely,

A handwritten signature in black ink, appearing to read "David W. Grzebinski".

**DAVID W. GRZEBINSKI**  
President and Chief Executive Officer