

**ALLOVIR, INC.**  
**2023 ANNUAL MEETING OF SHAREHOLDERS**  
**MAY 11, 2023**

**RULES OF CONDUCT AND PROCEDURES**

Welcome to the Annual Meeting of Shareholders (the “Annual Meeting”) of AlloVir, Inc. (the “Corporation”). It is our desire to conduct a fair and informative Annual Meeting. Kindly observe the following Rules of Conduct and Procedures.

1. The business of the Annual Meeting will be taken up as set forth in the Agenda. When an item on the Agenda is before the Annual Meeting for consideration, discussion should be confined to that item.
2. The only business matters to be conducted at the Annual Meeting are the matters set forth in the Notice of Annual Meeting of Shareholders and the 2023 Proxy Statement dated March 31, 2023.
3. Only shareholders as of the close of business on March 15, 2023, the record date, or their duly authorized proxies, are entitled to submit questions and vote at the Annual Meeting. Shareholders may vote until the polls close.
4. Nominations made during the Annual Meeting for membership on the Board will not be accepted unless the shareholder has previously notified the Secretary in writing of the intent to make the nomination in accordance with the procedures set forth in the Corporation’s Bylaws, and the person nominated has given written consent to such nomination and agreed to serve if elected.
5. A field is provided in the web portal for shareholders to submit questions during the Annual Meeting. Shareholder questions should be confined to the business matters of the Annual Meeting. As a courtesy to other attendees, please limit yourself to one question. We will address questions for a reasonable time. If multiple questions are submitted on the same topic, we will summarize them and respond collectively.
6. Shareholder questions are welcome, but conducting the business set out in the Agenda for the benefit of all shareholders will be paramount. The Chair has discretion to determine rules for conducting business at the Annual Meeting, including the question and answer session. The Corporation does not intend to address any questions that are, among other things:
  - irrelevant to the business of the Corporation or to the business of the Annual Meeting;
  - related to material non-public information of the Corporation;
  - related to personal grievances;
  - derogatory to individuals or that are otherwise in bad taste;

- repetitious of statements already made by another shareholder;
  - in furtherance of the shareholder's personal or business interests; or
  - out of order or not otherwise suitable for the conduct of the Annual Meeting as determined by the Chair its reasonable judgment.
7. If there are any matters of individual concern to a shareholder and not of general concern to all shareholders, or if a question posed was not otherwise answered, such matters may be raised separately after the Annual Meeting by contacting Investor Relations at [ir@allovir.com](mailto:ir@allovir.com).
  8. In the event of technical malfunction or other significant problem that disrupts the Annual Meeting, the Chair may adjourn, recess, or expedite the Annual Meeting, or take such other action that the Chair determines is appropriate in light of the circumstances.
  9. We will webcast the Annual Meeting and a replay will be available on our website for six months from the date of the Annual Meeting. Any other recording of the Annual Meeting is prohibited.

If you have difficulty accessing the Annual Meeting, please call [ ] (toll free) or [ ] (international). Technicians will be available to assist you.

Thank you for your cooperation and for joining the Corporation at the Annual Meeting.