



RULES OF CONDUCT FOR ANNUAL MEETING OF THE SHAREHOLDERS OF F5, INC.

SEATTLE, WASHINGTON
MARCH 9, 2023

We would like to welcome you to the 2023 Annual Meeting of Shareholders of F5, Inc. In the interest of an orderly meeting, we ask you to honor the following:

Rules of Conduct

1 The meeting will follow the Agenda provided to all shareholders upon entering the meeting

2 Shareholders or their proxies should not address the meeting unless recognized by the Chairman of the meeting. Shareholders wishing to address the meeting should submit a question or comment through the virtual meeting room. Upon recognition of the Chairman, the shareholder or proxy should state his or her name and status as a shareholder or proxy

3 If a shareholder or proxy has a question or comment not related to a proposal, an opportunity will be provided to present proper questions and comments following completion of the presentations by the Chairman

4 Shareholders or proxies should confine comments to one subject at a time to give other shareholders and proxies an opportunity to speak on that subject. Please permit speakers to conclude their remarks without interruption

5 A shareholder or proxy will be permitted three minutes to address the meeting when recognized by the Chairman

The views and comments of all shareholders and proxies are welcome, but the purposes of the meeting will be observed and the Chairman will stop discussions that:

- 6**
- are irrelevant to the business of the Company;
 - relate to threatened or pending litigation;
 - are derogatory or not in good taste;
 - exceed the time limits for discussion;
 - relate to personal grievances;
 - are in substance repetitious of statements made by other persons; or
 - are deemed improper for purposes of the annual meeting by the Chairman